

## Capital expenditure and research activities

The Daimler Group invested €1.2 billion in property, plant and equipment in the third quarter of this year (Q3 2013: €1.1 billion). Most of that investment volume, €0.9 billion, was at the Mercedes-Benz Cars division (Q3 2013: €0.8 billion). The main area of capital expenditure was on production preparations for new models, in particular the new C-Class and its derivatives, the new SUV coupe, and investments for new transmissions and engine versions. Another area of capital expenditure was for the ongoing expansion of our international production and component plants.

The Daimler Group's research and development spending in the third quarter of the year amounted to €1.4 billion (Q3 2013: €1.3 billion), of which €0.3 billion was capitalized (Q3 2013: €0.3 billion). Approximately two thirds of the research and development spending was at the Mercedes-Benz Cars segment. The main areas were new vehicle models, particularly fuel-efficient and environmentally friendly drive systems, and new safety technologies.

## Workforce

At the end of the third quarter of 2014, Daimler employed 282,302 people worldwide (end of 2013: 274,616). Of that total, 170,417 were employed in Germany (end of 2013: 167,447), 22,463 in the United States (end of 2013: 20,993), 12,645 in Brazil (end of 2013: 14,091) and 11,468 in Japan (end of 2013: 11,275). Our consolidated companies in China had 2,571 employees at the end of the third quarter (end of 2013: 1,966). Due to reorganization in the context of the Customer Dedication initiative, the numbers of employees previously reported under "Sales Organization" are included in the respective divisions as of 2014. This does not apply, however, to the Group's own sales and service centers in Germany and the logistics center in Germersheim, whose employees are included under "Group Functions & Services" as of 2014.

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#### Employees by division at September 30, 2014

Daimler Group	282,302
Mercedes-Benz Cars	130,022
Daimler Trucks	84,124
Mercedes-Benz Vans	16,281
Daimler Buses	16,214
Daimler Financial Services	8,690
Group Functions & Services	26,971

